

UNFPA Structured Funding Dialogue

With
The Executive
Board

22 February 2019



AGENDA



-
- ✓ **Recap on the goals, objectives and process of UNFPA's SFDs within the framework of the SG Funding Compact**
 - ✓ **Update and Discussion on SFD (led by Sweden)**
 - ✓ **In depth Discussion on Multi-year funding and Number of Core-Contributors (led by Egypt)**
 - ✓ **Subjects to be discussed in 2019 SFDs: inputs & comments from member states**



Recap on UNFPA SFDs

- **A platform for Member States to remain engaged and informed** throughout the year
- ✓ **Secure adequate levels of sustainable funding** for the Strategic Plan
- ✓ **Discuss and find solutions to funding challenges**
- ✓ **Consolidate UNFPA Funding Architecture: addressing fragmentation & enhancing quality funding**
- ✓ **Consistent with and informed by the Secretary General “Funding Compact”**
- ✓ **Collaboration with other UN agencies**
- ✓ **“Co-Champions” to further mobilize Member States’ engagement and support**



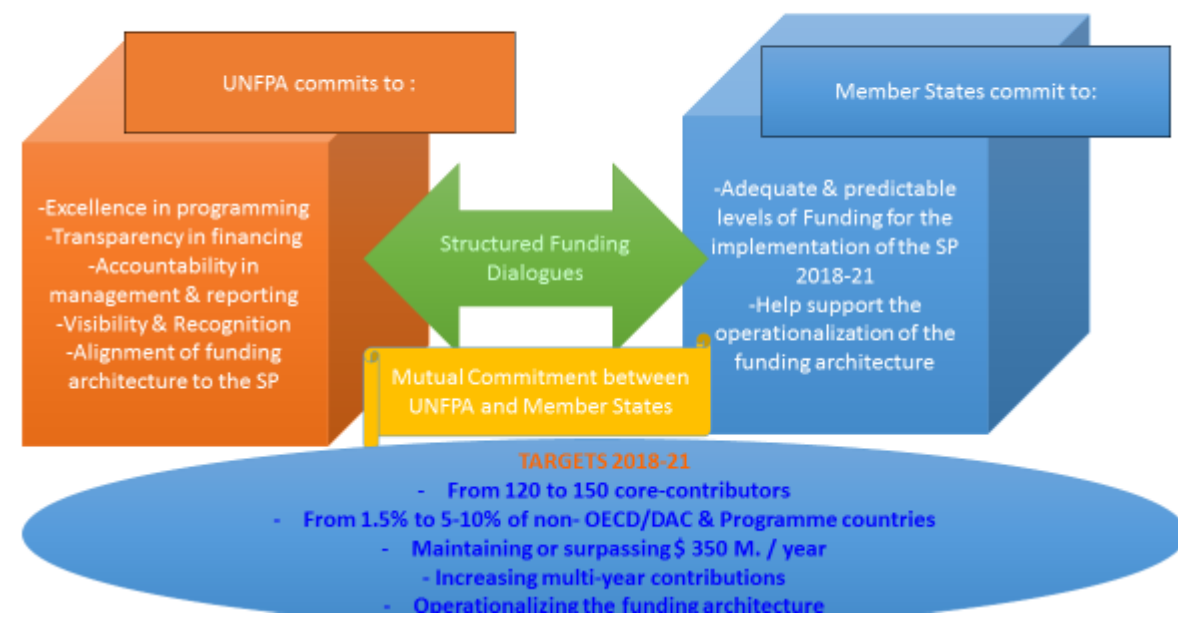
Recap on UNFPA SFDs

GOAL

- ✓ A more diverse coalition of donors
- ✓ Predictable and commensurate financing for the realization of UNFPA's mandate for the next three cycles of the strategic plan towards 2030.



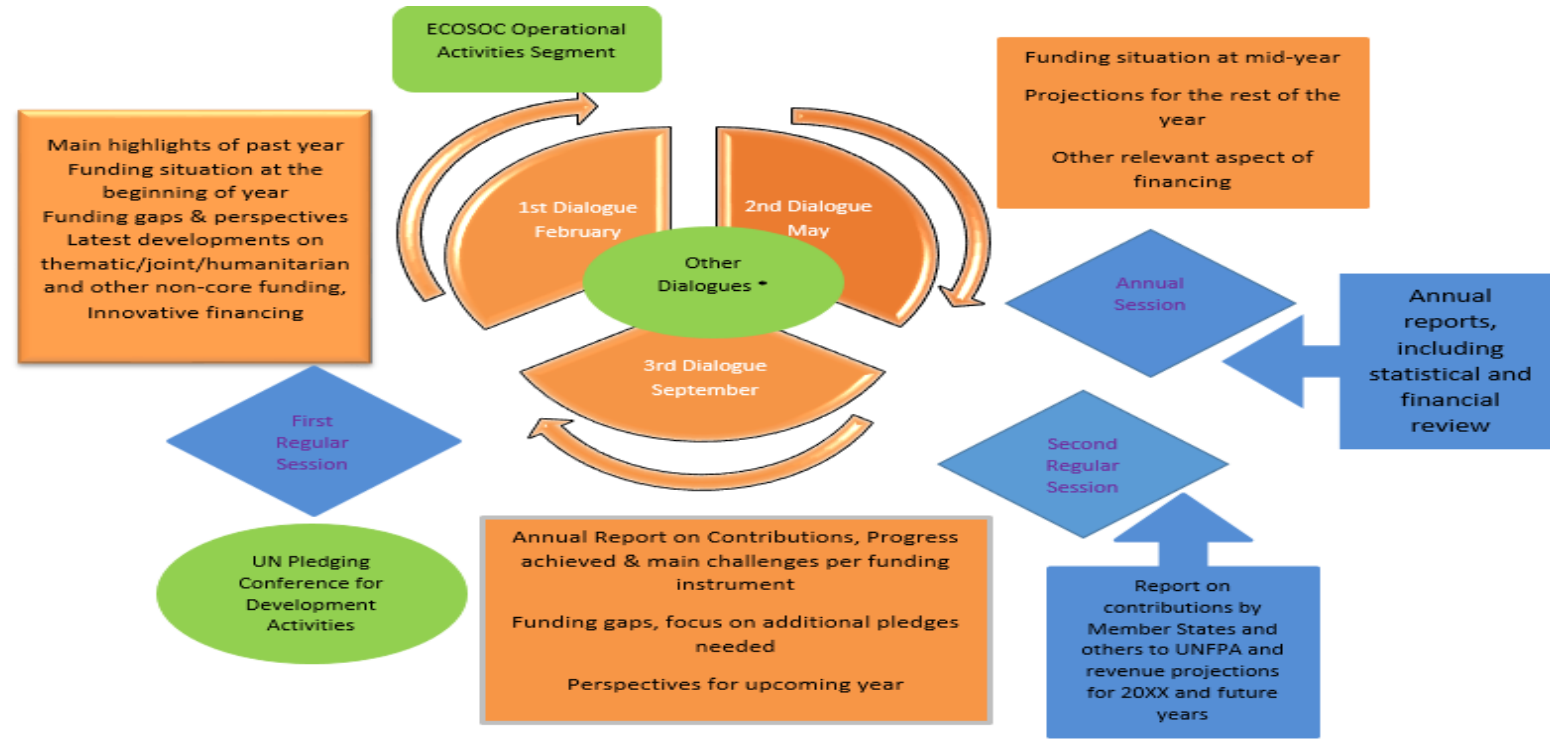
Recap on UNFPA SFDs





Recap on UNFPA SFDs

PROCESS



*To be further defined depending on circumstances, decisions of the Executive Board and directions of the broader UN reform.

- ECOSOC / UN related matters
- UNDP/UNFPA/UNOPS Executive Board related matters
- UNFPA SFDs



Recap on UNFPA SFDs



Consistency & Contribution to the **SG Funding Compact**

- > Tool to maximize investments in the UNDS, its transparency and accountability to system-wide results
- ✓ Improved presentation of funding requirements, at global (SP) and country level (CPD, UNDAF)
- ✓ Strengthened funding dialogues (agency specific)
- ✓ Compelling case for core
- ✓ Improved management of pooled & thematic funds
- ✓ Improved transparency on the use of resources
- ✓ Visibility & Communication of Results



Recap on UNFPA SFDs



Questions & Answers



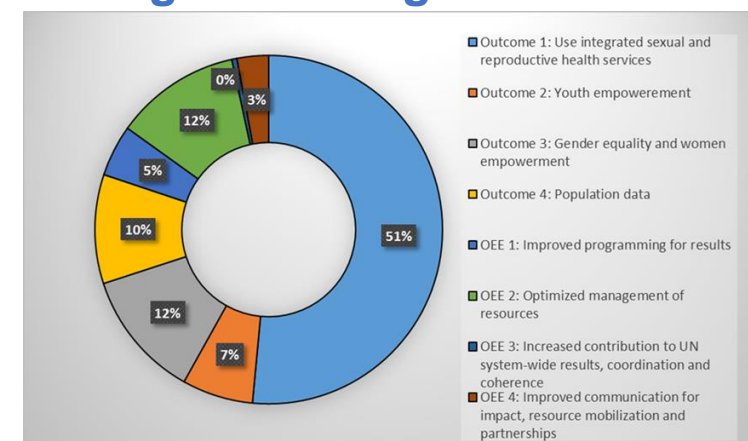
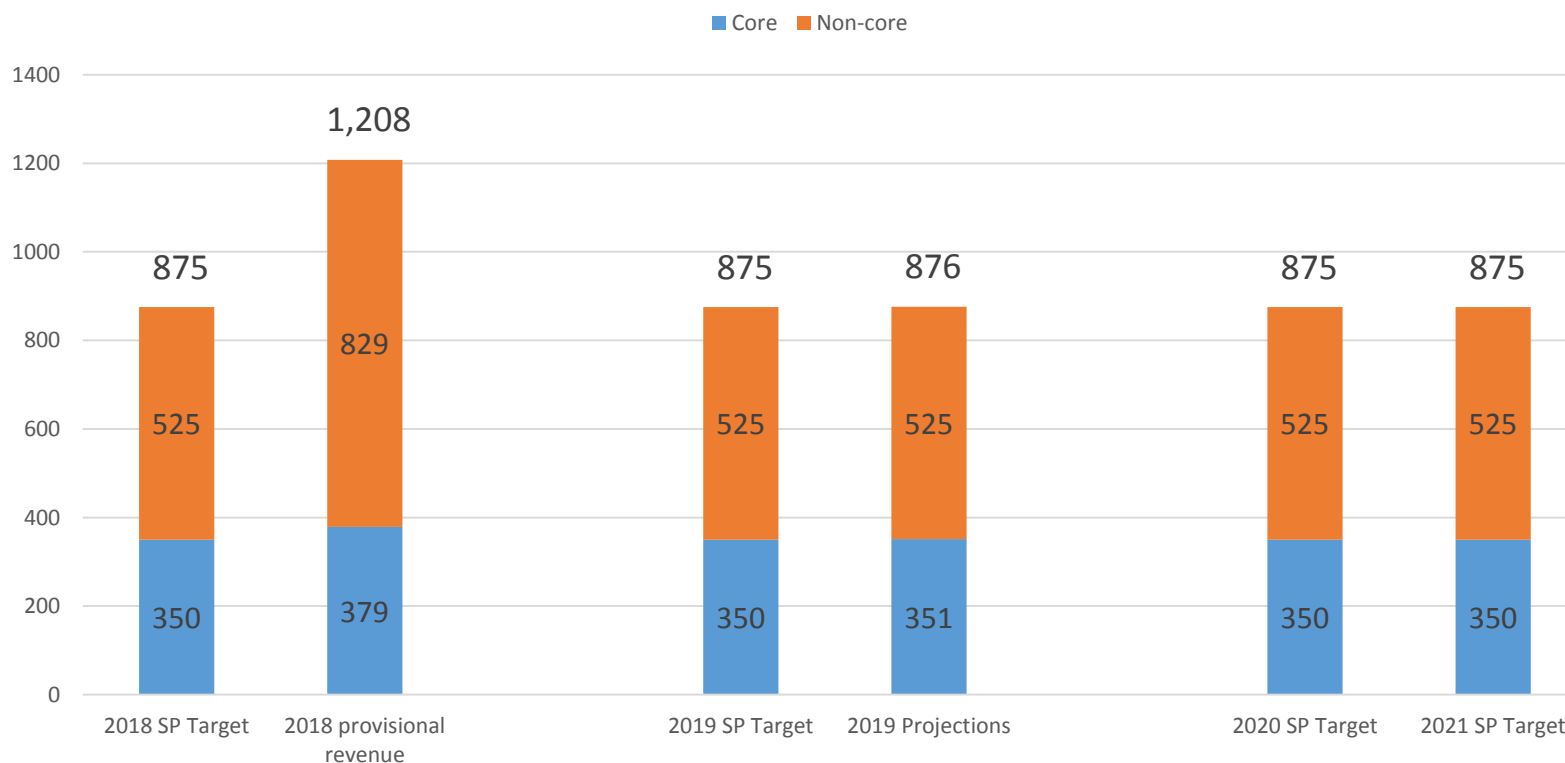
A portrait of a young woman with dark skin and a gentle smile, looking slightly to the right. She is wearing a colorful headscarf with geometric patterns in shades of blue, teal, and pink. The background is black.

Update & Discussion on SFDs (Sweden)

Targets & Projections for the Strategic Plan 2018 - 2021



- Budget is prudent and realistic
- UNFPA is exploring all opportunities to further mobilize resources beyond these targets
- 2019 Projections reviewed on a monthly basis
- Indicative allocations per outcome areas as per the Integrated Budget:



Way forward to improve Results-Based Funding Requirements



Current Practices & Limitations

UNFPA overall prudent budget planning to minimize funding gaps
Resource Mobilization forecasts for non-core difficult to predict
IT system needs adjustments to better link resources to results

UNFPA proposed solutions

Review the overall funding requirements approach at all levels:
Costing Exercise

Transforming Country Programmes into investment cases

Support to country teams in budget planning, R.M. & Advocacy

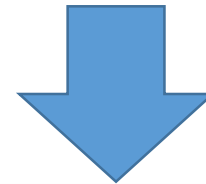
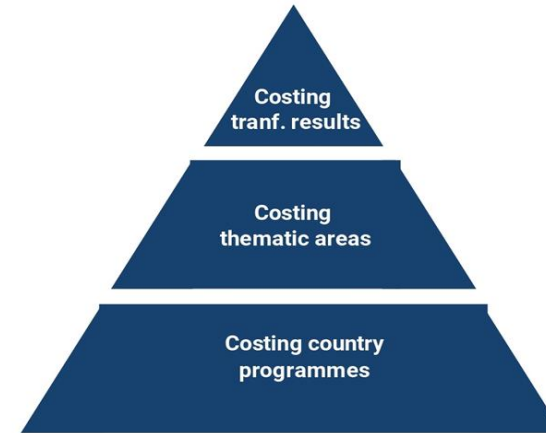
Adjusting our internal systems to estimate funding needs/gaps in a systematic manner (ICT Transformation)



Improved Funding Requirements UNFPA New Costing Exercise



3-STEP COSTING MODEL



Advocacy

Prioritizing interventions/outputs/thematic areas

Revisiting targets in the results framework

Formulating partnership and resource mobilization plan



Excellence in programming

- ✓ RBM culture: (1) Certification of all managers in RMB, (2) RBM “SEAL” (corporate certification for COs)
- ✓ Systematic Theory of change for each CPD, clearly linked to the SP
- ✓ CPD Peer review committee for quality control , ensuring integration of evaluation and LLs in programmatic cycles
- ✓ UNFPA Change Process, incl. ICT transformation allowing automatization of management of programmes and resources - > efficiency gains & traceability of resources
- ✓ Improvement of Impact Measurement



Transparency & Accountability

Regular consultations with the Board, incl. on the Budget (today) and on Change Management (March 2019)

Communication of Results -> Country and SP levels: <https://www.unfpa.org/data/results>

Core Resource Utilization outlook for 2018-21



RESOURCE UTILIZATION OUTLOOK FOR 2018-2021 SP



Strategic approach to SP and Integrated Budget funding

- UNFPA committed to ensure funding for the Strategic Plan in line with the revised Integrated Budget
- Risk-informed income projections & budgeting to safeguard appropriate levels of funding for country offices and programmes in order to ensure the implementation of the Strategic Plan

UNFPA taking a long-term strategic approach when dealing with higher than projected income to meet the above



RESOURCE UTILIZATION OUTLOOK FOR 2018-2021 SP



Higher 2018 RR income than planned → higher carry-forward balances as income received late in the year

2019 income projections subject to FX volatility & final donor confirmations, thus high-risk

Higher income not ensured for entire SP/budget cycle (2019-2021)

Higher 2018 balance enables UNFPA to honor commitments in the approved Integrated budget, strengthen mechanisms to support prgr. delivery, and balance financial/fiduciary responsibility



2018 and beyond – Risk-informed resource management



Strengthened mechanisms for country programme delivery:

- Additional core funding to the Humanitarian Response Reserve: \$5m -> \$7.5m
- Designated funds for programme continuity (\$5m) set aside in support of revised risk management policy - bridge financing mechanism to enable country offices uninterrupted operations while awaiting donor funding (non-core resources)

Fiduciary responsibility to ensure financial sustainability:

- Additional core funding for After Service Health Insurance (ASHI); further measures will be required at the MTR
- Not all regular resources available will be distributed due to uncertainty of donor commitment & exchange rate volatility



2018 and beyond – Risk-informed resource management



Regular resources carry-over will be progressively used over the remaining SP period, not all in one year

Room for adjustments if income projections do not materialize

Takes long-term, strategic view -> in short-term a balance of core resources will remain undistributed

This may create perception that UNFPA cannot utilize, and thus does not need, additional regular resources – not the case!

That is why we are transparently communicating the approach now, to avoid misunderstandings.





VISIBILITY & COMMUNICATIONS



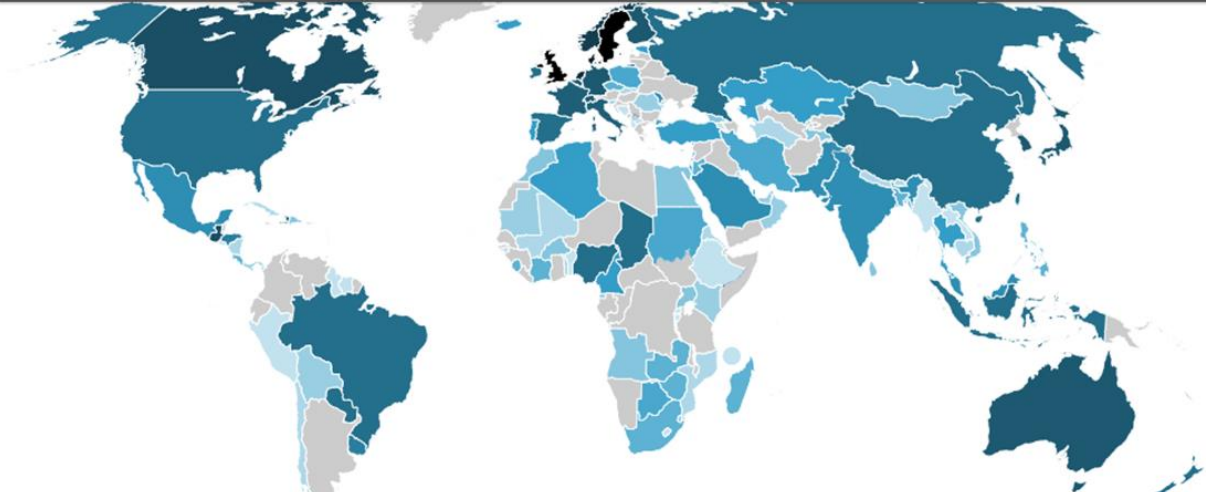
✓ UNFPA dedicated web-page on SFDs
<https://www.unfpa.org/structured-funding-dialogues>

✓ EXPANDED DONOR PAGES TO 20 DONORS
<https://www.unfpa.org/data/donor-contributions>

UNFPA Donor All Contribution in 2017

Select country

Australia	Denmark	United Kingdom of Great Britain and Northern Ireland	European Union
Japan	Netherlands	Belgium	France
United States of America	Finland	New Zealand	Italy
Canada	Switzerland	Republic of Korea	
Norway	Germany	Ireland	
Sweden	The Grand Duchy of Luxembourg		



✓ Stories from the Field

News & Updates



News

A call to protect women and girls on the move

UNITED NATIONS, New York – Women and girls make up nearly half of the 258 million people worldwide who have crossed international borders to escape danger or pursue opportunity. Amidst unprecedented levels of forced...

5 October 2018

[read story](#)



News

Relief for women facing treacherous journey to medical care in Guinea-Bissau

BISSAU, Guinea-Bissau – Until last month, when a woman needed an emergency Caesarean section on the island of Bubaque, in Guinea-Bissau, she had to take a five-hour boat ride to the capital city. And the boat ran only...

14 August 2018

[read story](#)



News

Finding a role model amid confinement of Myanmar's Rohingya camps

RAKHINE, Myanmar – Harlee Dar, 14, does not go to school. There are no books, TV or radio in the family's small shelter, which is sweltering in the summer and rain-beaten during monsoon season. Asked what she does when...

31 July 2018

[read story](#)

✓ UNFPA Individual Giving Strategy: Goal 100M./year from the general public by 2030

Questions & Answers



Multi-year funding & Number of Core- Contributors

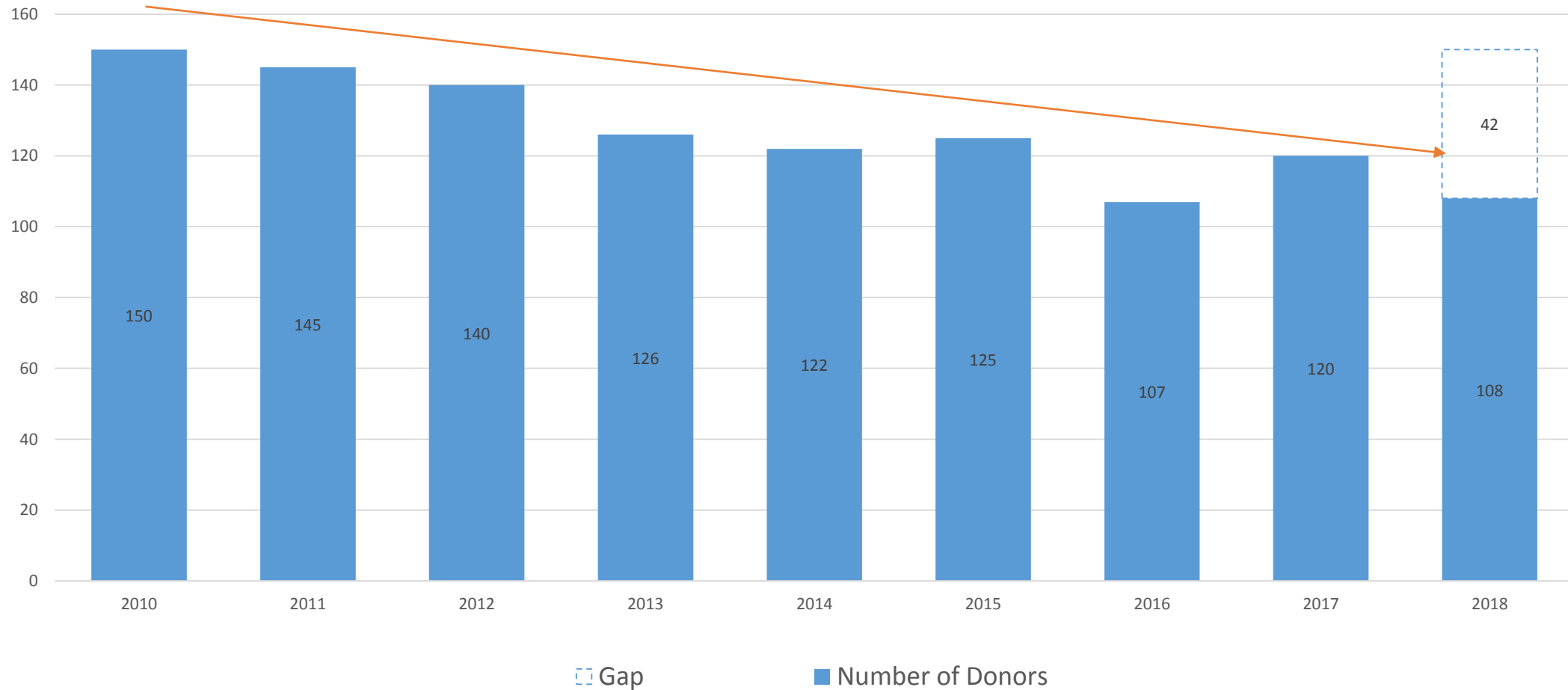
(Egypt)

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Number of Core Donors



Overall downward trend, and still far from the “150 donors” target ...
Only 1.2 % of Core-resources from Non-OECD /DAC countries

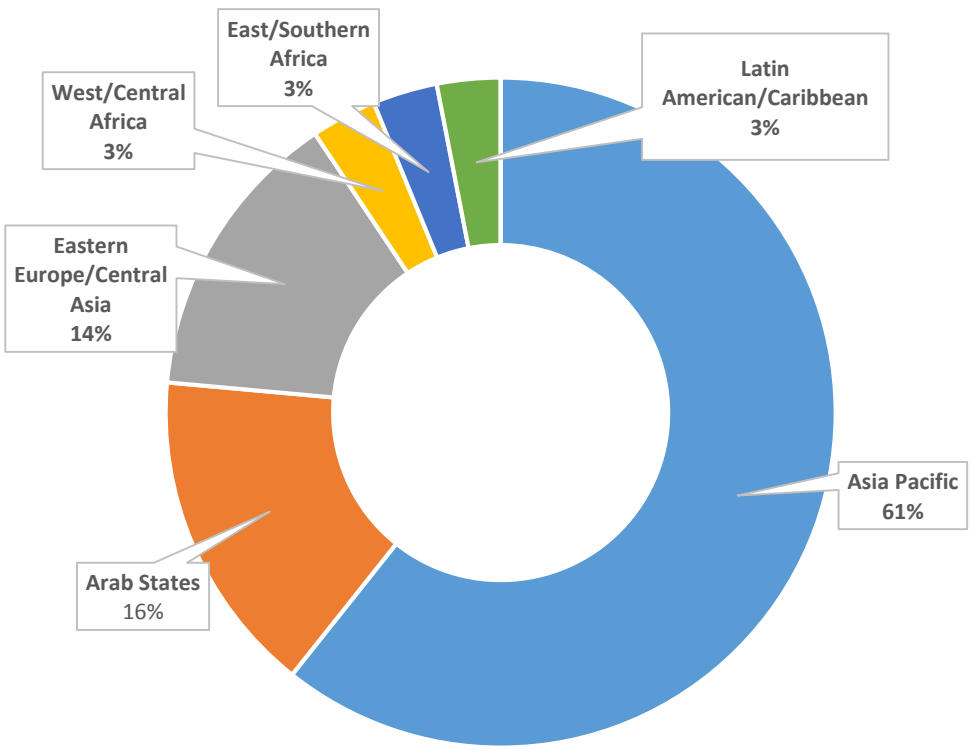




Regional Distribution of Non-OECD/DAC Donors

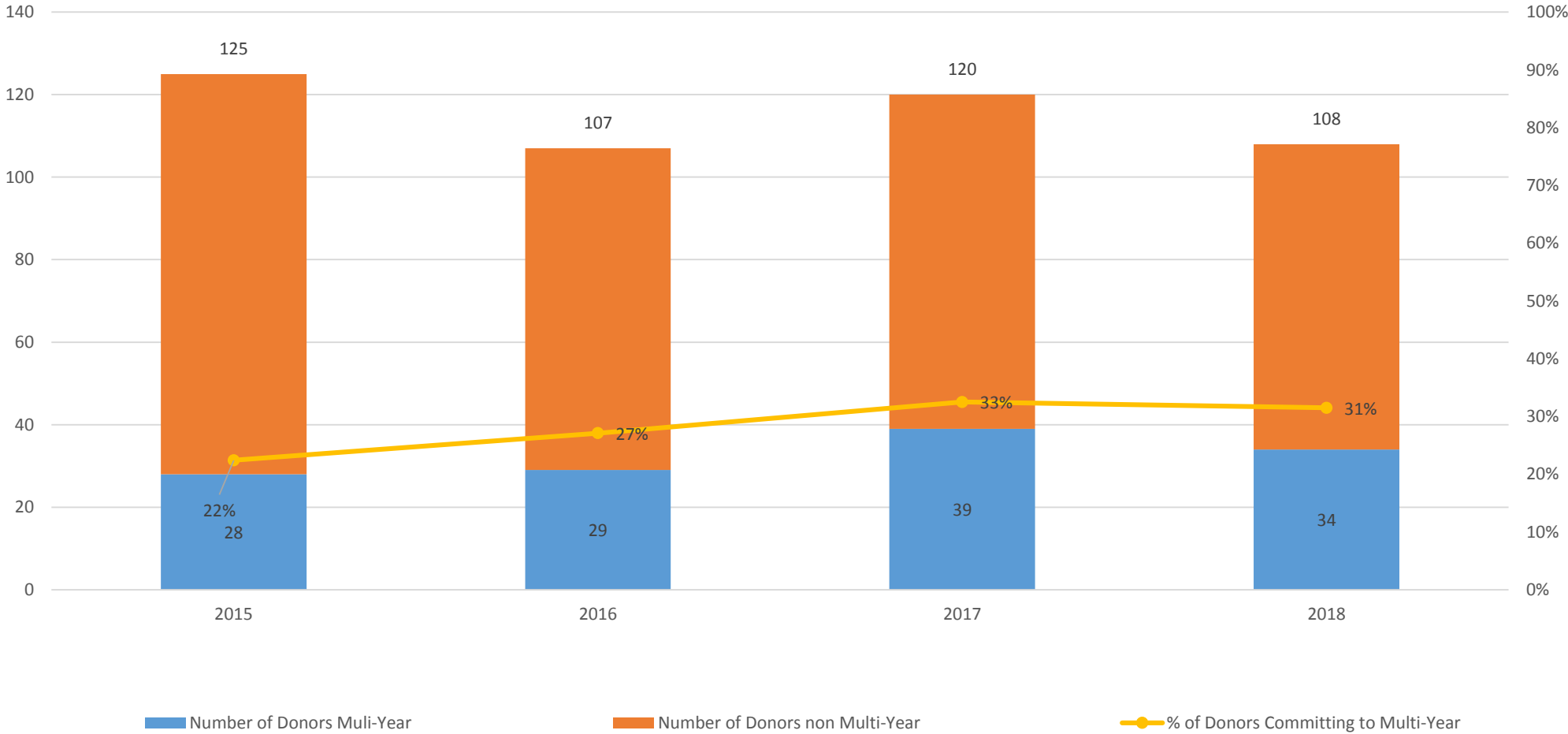


Non OECD/DAC Donors provide 1.2% of Total core-resources



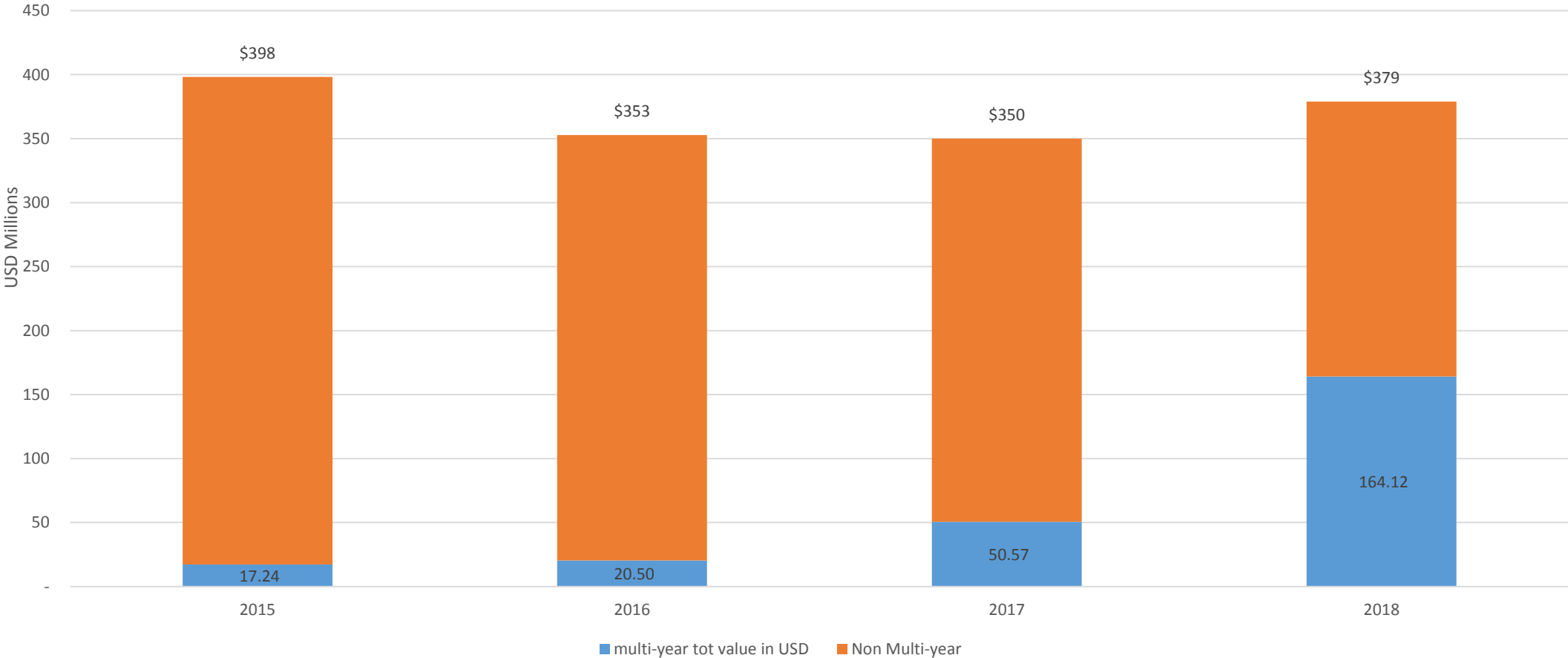
Multi-year Funding

Number of Donors providing multi-year Funding



Multi-year Funding

Value of multi-year contributions





Donors providing multi-year Core-Funding



In 2018 the average duration of a Multi-Year Agreement was 4.1 years

Governments
Belgium (2017-2020)
Botswana (2014-2018)
Burkina Faso (2016-2020)
Cambodia (2017-2022)
Canada (2018-2021)
Cote D'Ivoire (2014-2019)
Denmark (2017-2019)
Eritrea (2014-2018)
Georgia (2018-2022)
Kenya (2015-2019)
New Zealand (2016-2018)
Philippines (2016-2020)
Sao Tome & Principe (2017-19)
South Africa (2017-2018)
Sri Lanka (2018-2022)
Sudan (2017-2021)
Sweden (2018-2021)
Switzerland (2018-2020)
Trinidad and Tobago (2017-2021)
Uganda (2015-2019)
Uruguay (2017-2019)
Vietnam (2017-2019)
Zambia (2017-2018)

(includes only countries providing over USD 5,000 per year)



Multi-year funding & Number of Core-Contributors (Egypt)



Questions & Answers



- What would it take to secure more multi-year commitments from member states?
- How can UNFPA help in that regard?
- How can co-champions and/or multi-year contributors encourage more core-contributors and predictable funding?

Subjects to be discussed in 2019 SFDs



THANK YOU

